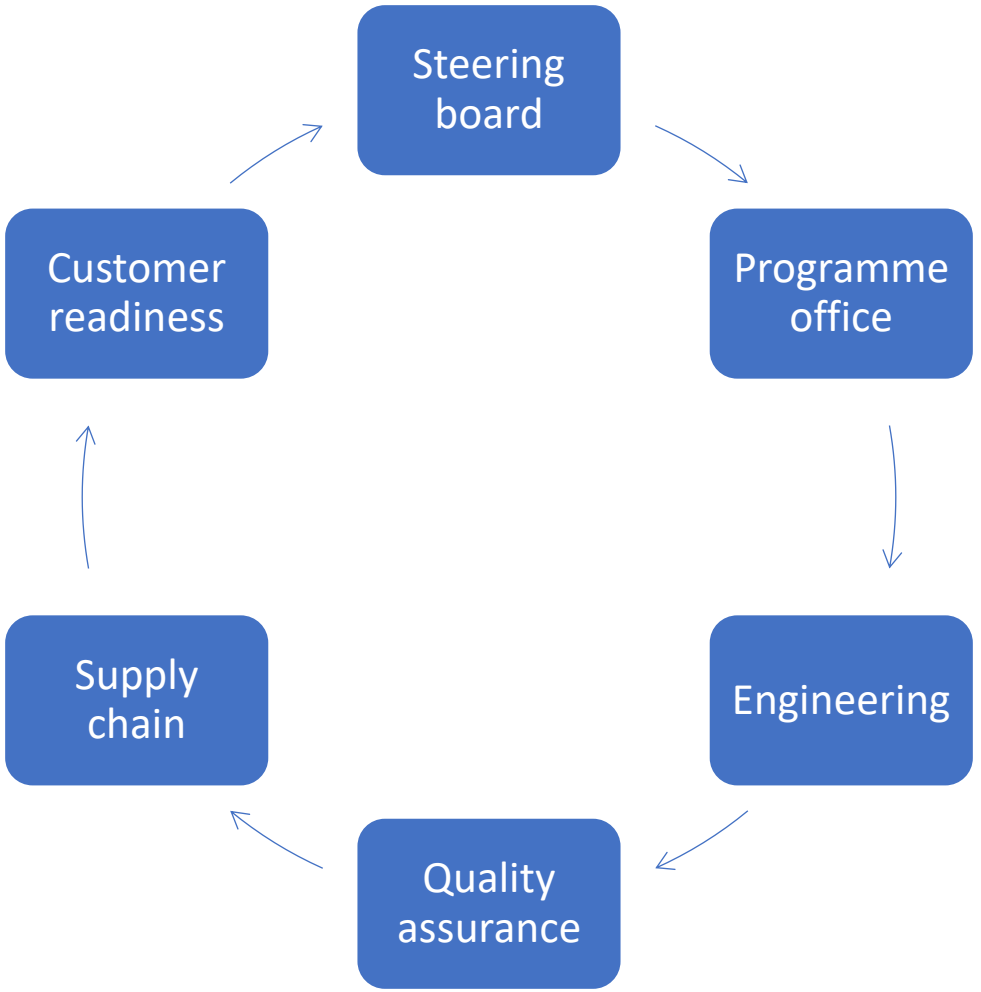
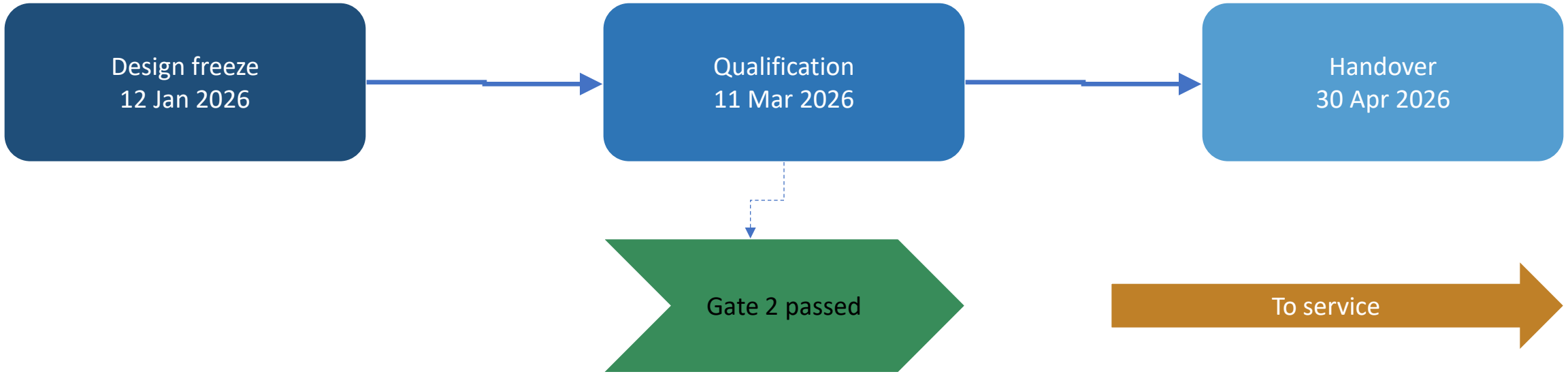
# PROGRAMME REVIEW

Meridian Industrial Systems
Rig B-204 retrofit programme - Q1 2026 gate review
Steering board, 18 March 2026

# Programme governance



# Delivery path and gates




QA

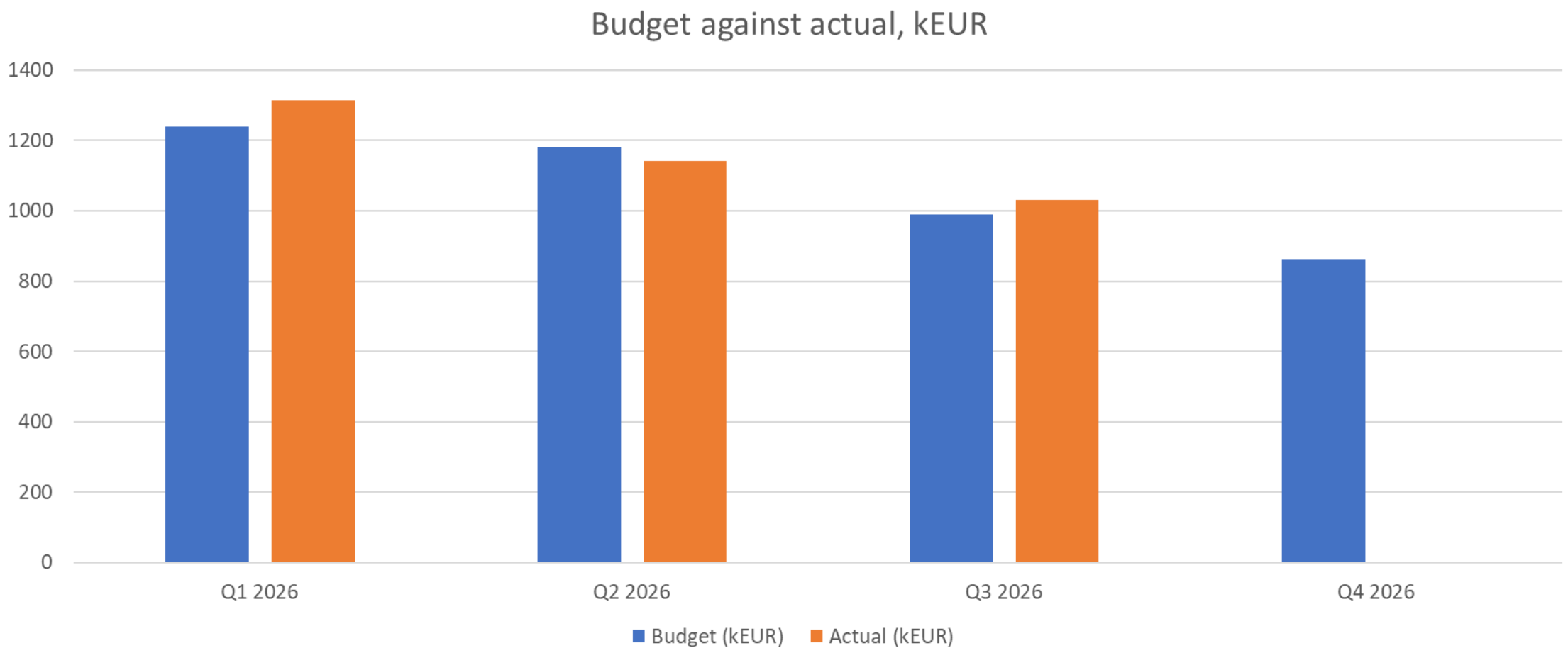
RELEASED

Signed 11 Mar 2026

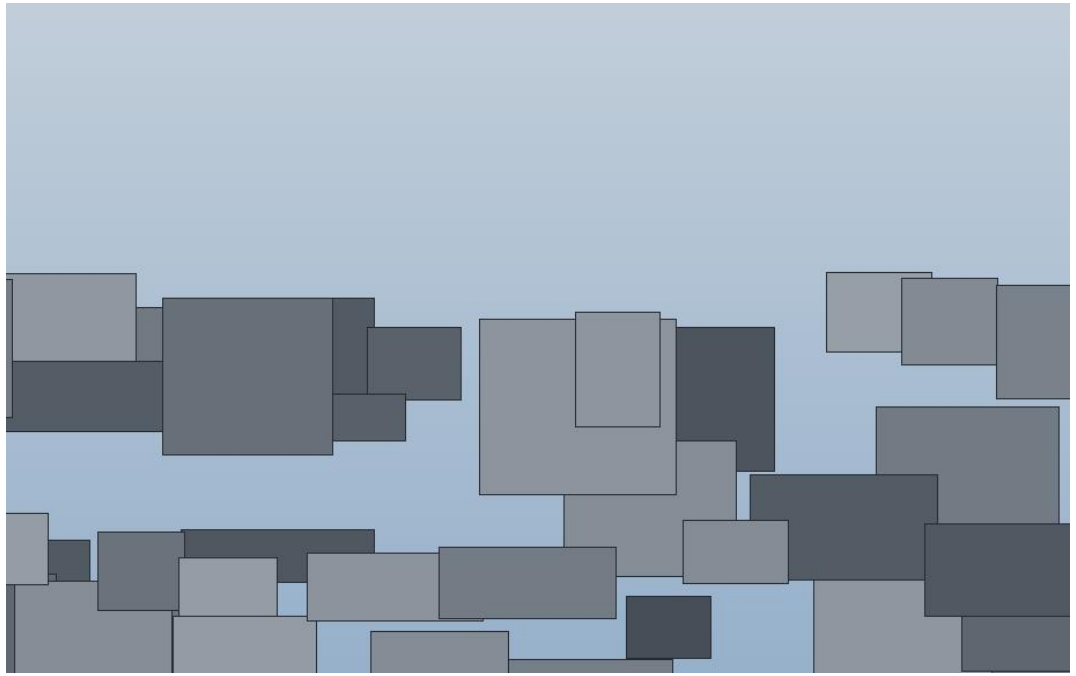
# Workstream status

| Workstream | Owner | Gate | Status | Confidence |
|---|---|---|---|---|
| Controller retrofit | K. Osei | G2 | Complete | High |
| Vibration qualification | L. Ferreira | G2 | Complete | High |
| Spares provisioning | D. Marchetti | G3 | In progress | Medium |
| Operator training | S. Nakamura | G3 | In progress | Medium |
| Documentation set | A. Brandt | G3 | At risk | Low |
| Customer acceptance | P. Oyelaran | G4 | Not started | Medium |

# Spend against budget by quarter



# Site readiness - Plant 3



Handover window
30 Apr 2026

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