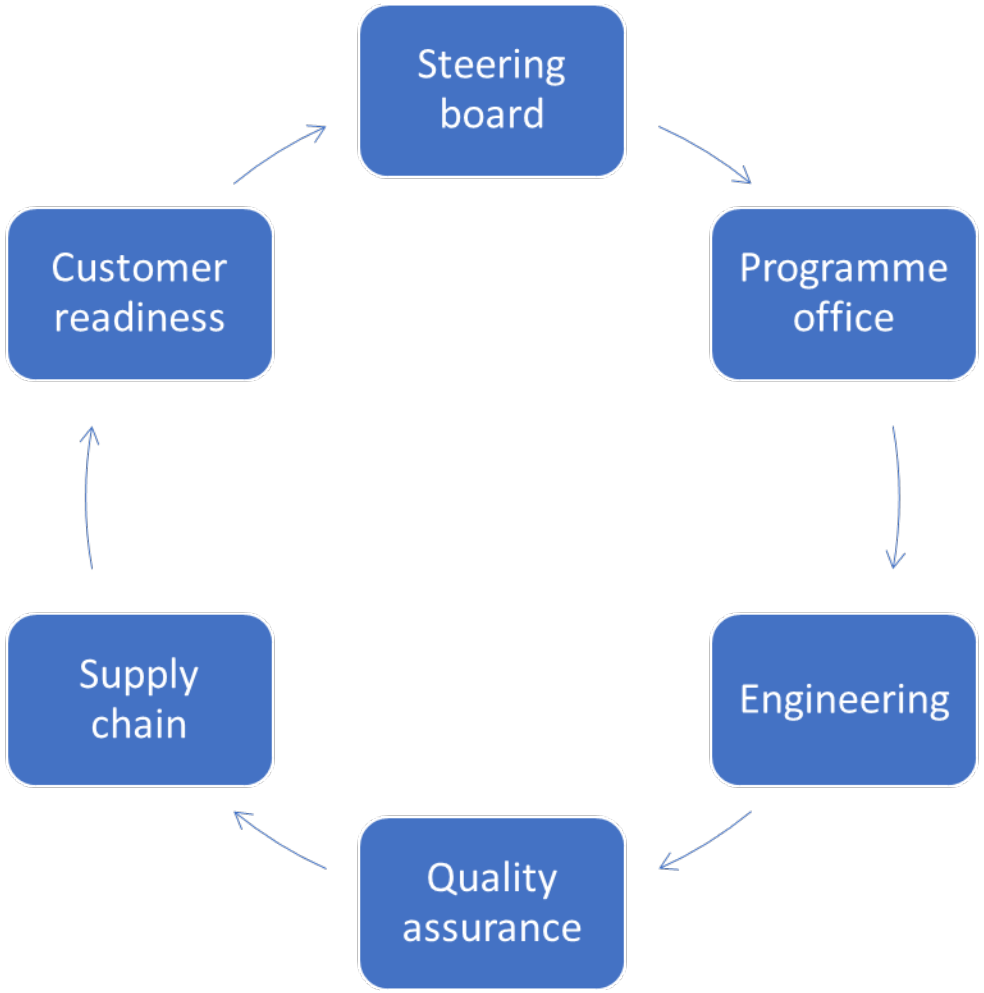
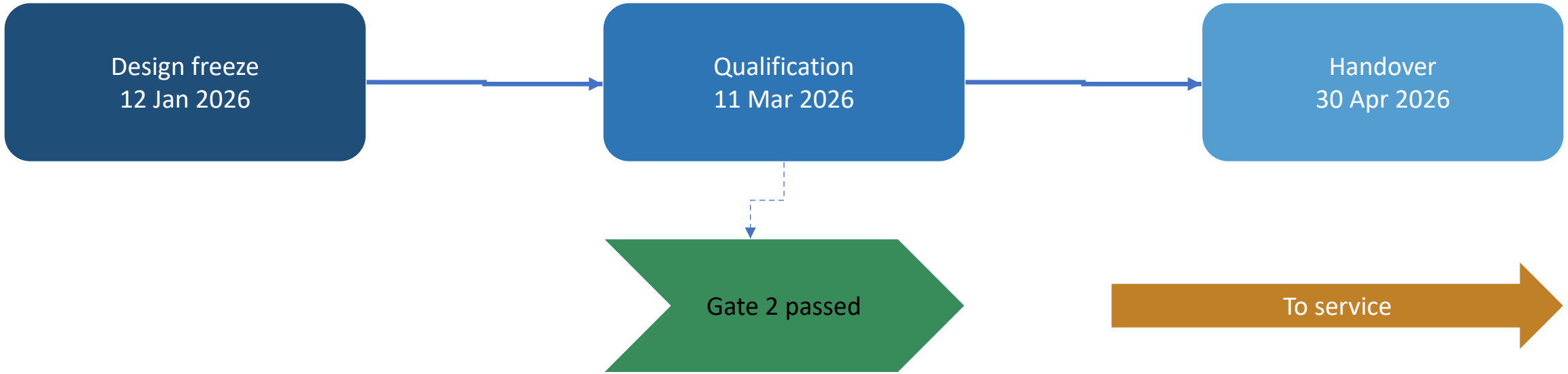
PROGRAMME REVIEW

Meridian Industrial Systems
Rig B-204 retrofit programme - Q1 2026 gate review
Steering board, 18 March 2026

Programme governance



Delivery path and gates



QA

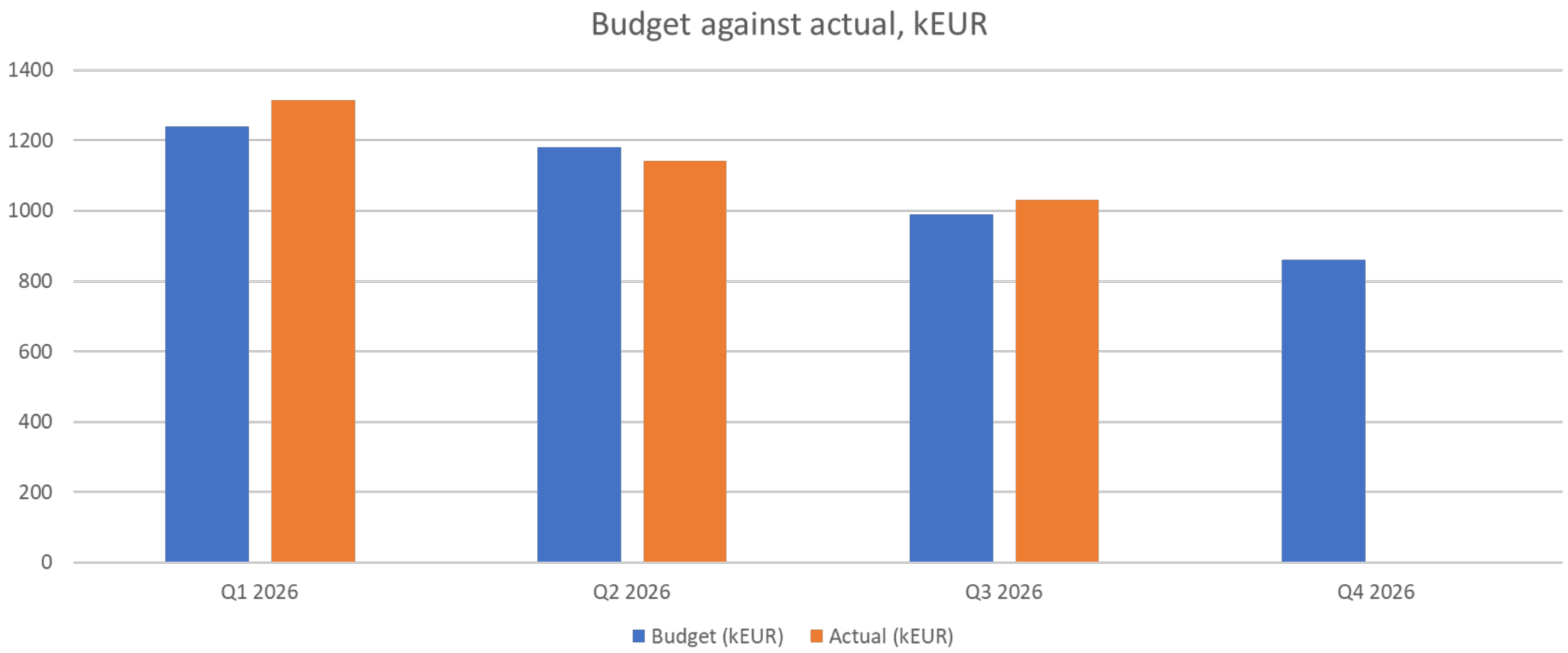
RELEASED

Signed 11 Mar 2026

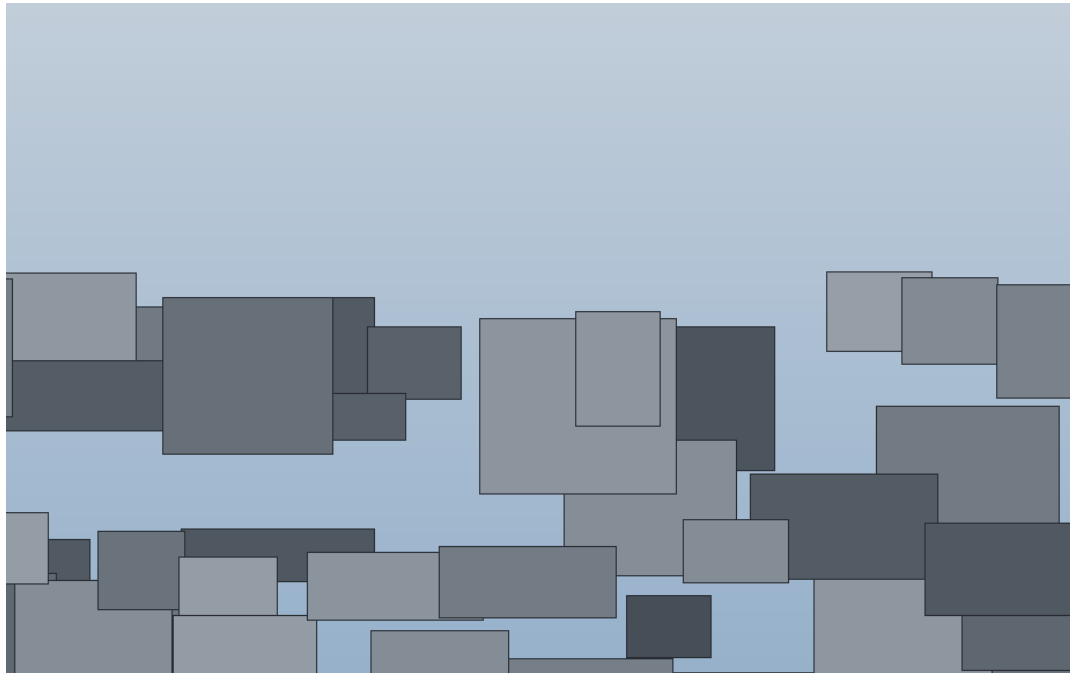
Workstream status

Workstream	Owner	Gate	Status	Confidence
Controller retrofit	K. Osei	G2	Complete	High
Vibration qualification	L. Ferreira	G2	Complete	High
Spares provisioning	D. Marchetti	G3	In progress	Medium
Operator training	S. Nakamura	G3	In progress	Medium
Documentation set	A. Brandt	G3	At risk	Low
Customer acceptance	P. Oyelaran	G4	Not started	Medium

Spend against budget by quarter



Site readiness - Plant 3



Handover window
30 Apr 2026

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